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**AFGHANISTAN**

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# FACT SHEET

## Performance-Based Governors' Fund (PBGF)

### OVERVIEW

The Performance-Based Governors' Fund (PBGF) is a one-year pilot project that empowers provincial governors and builds their capacity to govern effectively and inclusively. The program supports provincial governors with operational resources, provides incentives to improve planning, budgeting and auditing functions at the sub-national levels; and establishes a foundation for performance-based programming at the provincial level. The PBGF also builds the capacity of the Afghan government's Independent Directorate of Local Governance (IDLG) to eventually administer the funding, thereby promoting long-term sustainability of results. PBGF donors include USAID (83.9 percent), the UK (11.6 percent), and Belgium (4.5 percent). An Asia Foundation provincial officer embedded in the provincial governor's office procures goods according to the governor's needs and manages the funds. Governors and their offices are monitored and evaluated quarterly.

### CURRENT ACTIVITIES

- Give to each province an annual fund with an initial value of \$300,000 per province per year, which the governors are allowed to spend only on the following 1) vehicles, utilities, furniture, and equipment; 2) travel and transportation; 3) maintenance and repair of public facilities; 4) computer, Information Technology, and communications; 5) capacity building; and 6) community outreach
- Embed Afghan advisors in each provincial governor's staff to support proper budgeting and expense of the fund by the governor
- Measure the provincial governors' performance quarterly based on 30 indicators in the following areas: 1) budget practice; 2) accountability; 3) consultation (with other sub-national entities and the community); 4) equity of benefit sharing (e.g. with other sub-national entities and underprivileged groups); and 5) program quality (e.g. effectiveness of community outreach initiatives)

### ACCOMPLISHMENTS

- Improved resource-flows to meet governors' operational needs
- Increased self-sufficiency with respect to provincial resources
- Decreased lobbying of Provincial Reconstruction Teams and international donors for small expenditures
- Increased responsiveness of governors to answer appropriate requests from the villages, districts, provincial councils, and civil-society
- Increased citizen interaction with governors and introduction of a culture in which responding to citizen needs is considered a core function of the provincial administration
- Increased capacity in programming and expenditure management
- Established a culture of transparency and accountability, by facilitating good reporting practices on planning/expenditures and by implementing regular audits
- Increased support for the implementation of the new sub-national governance policy
- Established a base-line performance level for governors